

Draft

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~ 25 Sept 1963

MEMORANDUM FOR: Executive Director
Deputy Director (Intelligence)
Deputy Director (Plans)
Deputy Director (Science and Technology)

SUBJECT: Relationships between DD/I and DD/S&T

The transfer of OSI to the Directorate of Science and Technology will have many advantages in terms of stimulating scientific research and development of new techniques for intelligence collection and analysis. The organizational relocation of OSI will, however, necessitate a statement of respective responsibilities of the DD/I and DD/S&T so that the advantages gained by the transfer will not inadvertently prejudice the continuing co-ordination, integration and production of finished intelligence in the Agency. It is also desirable to clarify the responsibilities and roles of the DD/I and DD/S&T in matters relating to the United States Intelligence Board. After careful analysis, it appears to me that the following guidelines will insure that the Agency can gain the maximum profit from the creation of the DD/S&T and simultaneously insure that the vitality and role of the DD/I in matters pertaining to the production of finished intelligence and in representing CIA positions to USIB are properly served.

. As a first and final principle it is essential that neither this nor any other organizational change interfere with the free flow of basic intelligence information and exchange of substantive views between the DD/I and DD/S&T at all levels. Well-established working relationships exist and need continuing encouragement to insure that all appropriate substantive information and viewpoints are available and considered in connection with the production of finished intelligence of all types.

. The DD/S&T will carry the basic responsibility for the production, publication and dissemination of scientific and technical finished intelligence.

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. Prior to its publication, however, all scientific and technical intelligence material will be routinely provided to the DD/I who will thus have an opportunity to fuse it with other types of intelligence in more broadly based CIA publications. This advance review will also ensure that the substantive views of all relevant DD/I analytical components will continue to be available to the Office of Scientific Intelligence. In those rare instances where DD/I suggestions cannot be resolved with the view of the responsible analysts and officers of OSI, it will fall to the DD/S&T, in his role of primary responsibility for such intelligence, to resolve the issue. This formal provision and review of S&T intelligence is intended primarily as insurance for the normal and extensive exchange of draft reports between analysts and officers which is to be continued and encouraged.

. Production of S&T finished intelligence, especially as it supports National Intelligence Estimates and CIA Memoranda, will be scheduled so as to be responsive to DD/I needs.

. OSI will continue to prepare draft contributions to various National Intelligence Estimates, which will be provided to ONE and other interested offices of the DD/L. The same draft contributions will also be provided to the relevant USIS Committee, where such drafts often form the basis for community agreement which is subsequently provided by the Committee to ONE. However used, these draft contributions will be clearly identified as DD/S&T working papers, so as not to be confused with final Agency positions and will not be as widely distributed as finished S&T intelligence.

. Special papers and ad hoc memoranda prepared by OSI or DD/S&T will be co-ordinated with the DD/I if they involve non-scientific considerations or evidence.

. OSI Scientific Intelligence Reports and memoranda which represent the majority of the scientific and technical finished intelligence production will be submitted to the DD/I for review and co-ordination prior to publication and dissemination as noted above.

. The biweekly Scientific Intelligence Digest of OSI is viewed more as an informational media and analytical exchange mechanism with the scientific and technical community and therefore will

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be disseminated directly by DSI.

. As it is essential that DCI continue to receive vigorous and effective support from the DD/S&T on current intelligence matters, the AD/BI will designate a fulltime senior action staff officer who will carry a personal responsibility to insure that this support is rendered to DCI and other elements of the DD/L.

. The DD/I will carry the basic responsibility for the production, fusion, publication and dissemination of all-discipline finished intelligence and will be responsible for the integration of scientific and technical intelligence produced by DD/S&T with other types of intelligence.

. The DD/I will co-ordinate all finished intelligence which incorporates scientific and technical material with the DD/S&T prior to publication, using existing and augmented channels for this co-ordination. The DD/S&T will normally comment only on the S&T elements of such papers, and the DD/I will carry the ultimate responsibility for the substance of the paper. While special liaison arrangements will be established between DD/I and DD/S&T to ensure this collaboration, it is expected that existing professional and organizational relationships will continue to provide the majority of the desired stimulation and exchange.

. The DD/S&T will act as the immediate link between the DCI and the USIB Scientific Committees, GMAIC, JAEIC and SIC, while recognizing that these Committees are elements of USIB and are in no way subordinate to either DD/I or DD/S&T. The DD/S&T will take the initiative in preparing briefing memoranda and position papers for the DCI on matters arising out of the Committees, but will co-ordinate all such matters with the DD/I.

. The DD/I will continue to be responsible for establishing the CIA position on all USIB matters. It is expected that he will rely heavily on the DD/S&T in framing the Agency position on matters which are primarily scientific and technical and will ensure that unresolved substantive differences between DD/S&T and Board Estimates are clearly evident. The DD/I will furnish the DD/S&T with copies of all briefing memoranda for the DCI so that the two components can proceed

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along similar paths in such matters.

**Marshall S. Carter
Lieutenant General, USA
Deputy Director**

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